ABERDEEN CITY COUNCIL

COMMITTEE	Audit, Risk and Scrutiny Committee
DATE	30 June 2021
EXEMPT	No
CONFIDENTIAL	No
REPORT TITLE	Internal Audit Reports – Follow-up of Agreed Recommendations
REPORT NUMBER	IA/21/005
DIRECTOR	N/A
REPORT AUTHOR	Colin Harvey
TERMS OF REFERENCE	2.3

PURPOSE OF REPORT

1.1 This report advises the Committee of progress made by Services with implementing recommendations that have been agreed in Internal Audit reports.

2. RECOMMENDATIONS

2.1 The Committee is requested to review, discuss and comment on the issues raised within this report and the attached appendices.

3. BACKGROUND / MAIN ISSUES

- 3.1 The Public Sector Internal Audit Standards require that Internal Audit monitors the implementation of agreed recommendations until they are implemented by management. The Corporate Management Team and the Audit, Risk and Scrutiny Committee receive a report from Internal Audit at each of their meetings which shows progress made.
- 3.2 However, circumstances may change following completion of an Internal Audit. Having investigated implementation more fully, a recommendation may, for example, take longer to implement, or the cost of implementation may be higher, than originally anticipated. In these circumstances either more time may be required, or management may conclude, based on the risk to the organisation, that the recommendation should no longer be implemented. Where this is the case, management will make recommendations regarding how the agreed recommendation should be treated.
- 3.3 The attached appendices show progress made by Services with completing agreed Internal Audit recommendations, based on assurances received from officers tasked with their implementation and independent checks

Item: Page: 2

where appropriate. Where all recommendations contained in individual reports issued before 1 April 2021 have been completed, these are no longer shown in the appendices.

- 3.4 Where recommendations have not been completed by their original due date, reasons are provided along with recommendations from management (where appropriate) regarding how and when the agreed Internal Audit recommendation will be concluded or whether it should no longer be implemented.
- 3.5 Management has noted that implementation of several recommendations has been delayed due to the impact of the Covid-19 pandemic. This is to be anticipated. It is appropriate for the organisation to reallocate resource to address risks posed by the pandemic where those risks outweigh the risks of not completing some outstanding recommendations.

4. FINANCIAL IMPLICATIONS

4.1 There are no direct financial implications arising from the recommendations of this report.

5. LEGAL IMPLICATIONS

5.1 There are no direct legal implications arising from the recommendations of this report.

6. MANAGEMENT OF RISK

6.1 The Internal Audit process considers risks involved in the areas subject to review. Any risk implications identified through the Internal Audit process are detailed in the resultant Internal Audit reports. Recommendations are made to address the identified risks and Internal Audit follows up progress with implementing those that are agreed with management. Those not implemented by their agreed due date are detailed in the attached appendices.

7. OUTCOMES

- 7.1 There are no direct impacts, as a result of this report, in relation to the Council Delivery Plan, or the Local Outcome Improvement Plan Themes of Prosperous Economy, People or Place.
- 7.2 However, Internal Audit plays a key role in providing assurance over, and helping to improve, the Council's framework of governance, risk management and control. These arrangements, put in place by the Council, help ensure that the Council achieves its strategic objectives in a well-managed and controlled environment.

8. IMPACT ASSESSMENTS

Assessment	Outcome
Impact Assessment	An assessment is not required because the reason for this report is for Committee to review, discuss and comment on the outcome of an internal audit. As a result,

Item: Page: 3

	there will be no differential impact, as a result of the proposals in this report, on people with protected characteristics.
Data Protection Impact Assessment	Not required

9. APPENDICES

- 9.1 Appendix A Position with Agreed Recommendations Summary.
- 9.2 Appendix B Position with Agreed Recommendations Cross Service.
- 9.3 Appendix C Position with Agreed Recommendations Commissioning.
- 9.4 Appendix D Position with Agreed Recommendations Customer.
- 9.5 Appendix E Position with Agreed Recommendations Operations.
- 9.6 Appendix F Position with Agreed Recommendations Resources.

10. REPORT AUTHOR DETAILS

Colin Harvey, Chief Internal Auditor (Interim) Colin.Harvey@aberdeenshire.gov.uk (01467) 530701

<u>APPENDIX A – SUMMARY</u>

POSITION WITH AGREED RECOMMENDATIONS AS AT 31 MAY 2021

The following table provides a summary of progress being made by Services with completing agreed recommendations.

On 12 May 2021, the Committee was advised that, as at 29 April, there were 27 recommendations which were due to have been completed by 31 March 2021 which were not fully complete. This has now reduced to 20.

The total not fully complete, which had an original due date of before 31 May 2021, is shown in the following table. Full details relating to progress, on a report by report basis, are shown in appendices B to G.

FUNCTION	Agreed in reports shown in Appendices B to G	Due for completion by March 2021	Confirmed complete by Service	New in April to May 2021	Confirmed complete by Service	Not fully complete by original due date	Major	Significant	Important
	,								
Cross Service	14	13	8	0	0	5	2	3	0
Commissioning	6	5	5	0	0	0	0	0	0
Customer	35	35	33	1	0	3	0	2	1
Operations	92	77	74	7	7	3	0	3	0
Resources	47	39	29	3	0	14	0	8	6
Health & Social Care	0	0	0	0	0	0	0	0	0
Total	194	169	149	11	7	25	2	16	7

KEY TO COLOURING USED IN FOLLOWING APPENDICES

Recommendation Grading:

Grading	Definition
Major	The absence of, or failure to comply with, an appropriate internal control which could result in, for example, a material financial loss, or loss of reputation. Financial Regulations have been consistently breached.
Significant	Addressing this issue will enhance internal controls. An element of control is missing or only partial in nature. The existence of the weakness identified has an impact on a system's adequacy and effectiveness. Financial Regulations have been breached.
Important	Although the element of internal control is satisfactory, a control weakness was identified, the existence of the weakness, taken independently or with other findings does not impair the overall system of internal control.

Length of time overdue

Over 12 months
6 to 12 months
Less than 6 months

APPENDIX B CROSS SERVICE

				Nι	ımber of Recomm	nendations	
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.05.21	by Service	date	recommendations
AC2018	Workforce Planning	August	2	1	1	0	NA
		2020					

					Nu	umber of Recomm	nendations		
Report Number	•		Date Issued	Agreed in Report	Due for implementation by 31.05.21	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations	
AC2019	Procurement Compliance		September 2020	12	12	7	5	2 Major 3 Significant	
Chief Offi	icer	Recommendation	n	Grading / Due Date	Position				
Commerc Procurem		Contracts should be subject to appropriate procurement, including public tender where they exceed the relevant thresholds. 2.1.2		Major December 2020	The Service had previously requested to extend the deadline for all of the AC2019 actions to 31 st March 2021, which aligns with similar recommendations for Aberdeenshire and allows the Service to carry out development work on the Contract Register and develop and roll out further training. The latest update from the Service is that procurement work plans are being submitted for Committee in June 2021 to meet this requirement.				
Commerci Procurem		Services should ensure they comply with aggregation rules for procurement of similar goods / services. 2.1.5		Major December 2020	AC2019 actions to recommendations development wor training.3 The latest update	ce had previously requested to extend the deadling ctions to 31st March 2021, which aligns with similar adations for Aberdeenshire and allows the Service ent work on the Contract Register and develop an update from the Service is that procurement work mitted for Committee in June 2021 to meet this remarks.		milar vice to carry out and roll out further work plans are	

			Number of Recommendations				
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.05.21	by Service	date	recommendations

Chief Officer	Recommendation	Grading / Due Date	Position
Commercial & Procurement	All spend should be clearly linked, e.g. through consistent reference numbers and inclusion of approval details in the Contracts Register, back to a contract and its approval. 2.2.3a	Significant December 2020	The Service had previously requested to extend the deadline for all of the AC2019 actions to 31 st March 2021, which aligns with similar recommendations for Aberdeenshire and allows the Service to carry out development work on the Contract Register and develop and roll out furthe training. The latest update from the Service is that a short term working group is being established to look at mapping between the Contracts Register and Finance System. This is anticipated to be concluded by June 2021.

			Number of Recommendations				
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.05.21	by Service	date	recommendations

Chief Officer	Recommendation	Grading / Due Date	Position
Commercial & Procurement	A clear and consistent method of recording contract details against each payment should be developed and implemented. 2.2.3b	Significant December 2020	The Service had previously requested to extend the deadline for all of the AC2019 actions to 31 st March 2021, which aligns with similar recommendations for Aberdeenshire and allows the Service to carry out development work on the Contract Register and develop and roll out further training. The latest update from the Service is that a short term working group is being established to look at mapping between the Contracts Register and Finance System. This is anticipated to be concluded by June 2021.
Commercial & Procurement	Services should ensure Committee approvals are obtained and adhered to, and further approval sought and obtained prior to continuing purchasing. 2.2.6	Significant December 2020	The Service had previously requested to extend the deadline for all of the AC2019 actions to 31 st March 2021, which aligns with similar recommendations for Aberdeenshire and allows the Service to carry out development work on the Contract Register and develop and roll out further training. The latest update from the Service is that procurement work plans are being submitted for Committee in June 2021 to meet this requirement.

APPENDIX C COMMISSIONING

				Number of Recommendations						
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of			
Number		Issued	Report	implementation	Implemented	by original due	overdue			
				by 31.05.21	by Service	date	recommendations			
AC2014	Civil Contingencies	September	6	5	5	0	N/A			
		2020								

APPENDIX D CUSTOMER

					Nι	umber of Recomm	nendations		
Report Number	Report Title		Date Issued	Agreed in Report	Due for implementation by 31.05.21	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations	
AC2012	Customer Access Points and Service Centre		January 2020	13	12	10	2	1 Significant 1 Important	
The positi	sition with the overdue recommendations is		as follows:						
Chief Office	Chief Officer Recommendation		on	Grading / Due Date	Position				
Finance		Governance shot that each Clusted the potential for delivery being upotential money vehicle (2.8.2)	er assesses their service sed as a	Significant June 2020	from Governance fraud risk in cluster is considered that risk is led by the frompleting that as advice provided by assessment forms was moved to Jar The revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms and the revised risk at Counter Fraud Possessment forms are revised risk at Counter Fraud Possessment	e to Finance. An overs has been come to an assessment of raud response teassessment — and by accounting. It was at by October 202 nuary 2021.	nat the fraud response overall risk review of the second based on Clarelated to potential moram to provide advice is connected to the filewas proposed to prepare and that the action committee in February and date is moved to June 20 and the second committee in February	he potential for PFA guidance. It oney laundering to clusters in nance business are a risk completion date of the from the new by 2021 and it is	

			Number of Recommendations						
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of		
Number		Issued	Report implementation Implemented by original due overdi						
				by 31.05.21	by Service	date	recommendations		

(AC2012 – Customer Access Points and Service Centre – Continued)

Chief Officer	Recommendation	Grading / Due Date	Position
Finance	The Chief Officer – Finance in consultation with the Chief Officer – Corporate Landlord will review the inventory arrangements outlined within the Financial Regulations and design a new process for the management of inventories (2.9.2 b)	June 2020	The Committee was last advised that the inventory arrangements were updated in the Financial Regulations updated in March 2020 that set the principles for the new process. Due to other priorities in the Finance Cluster as a result of Covid, this process has been delayed. In addition, managing inventory during the pandemic with significant changes for staff in their operational places of work has required reconsideration of the process. It was proposed that the action completion date is moved to March 2021. It is now proposed that the action completion date is moved to June 2021.

					Nι	umber of Recomn	nendations				
Report	Report Ti	tle	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of			
Number			Issued	Report	implementation	Implemented	by original due	overdue			
					by 31.05.21	by Service	date	recommendations			
A C 2 0 2 2	Timoobo	ata and	lanuani	4.0	40	47	4	1 Cignificant			
AC2023	Timeshee Allowand		January 2020	18	18	17	1	1 Significant			
The position with the overdue recommendations is as follows:											
Chief Offi	Chief Officer Recommendation		on	Grading / Due Date	Position						
People & Organisa	·			Significant	<u> </u>	Implementation of this action has been delayed due to competing work priorities and the Covid-19 pandemic. Work on this task will recommence					
	arrangements regarding		•	September	in the near future, for completion by March 2021, with there being a need to obtain sign off from all the trades unions, once the wording of the document has been reviewed and finalised.						
	Working Time compliance		•	2020							
		a collective agre			document has be	en reviewed and	finalised.				
		covering the affermation			The Committee was advised in November 2020 that the draft docume						
		ciripioyee group	73. (Z. 10.0)				nt Chief Officers and				
					with the Trade Ur						
					The Committee w	as advised in Feb	oruary 2021 that the c	ollective agreement			
							oloyee groups affecte				
							nptions; the draft will r				
					the collective agre	•	with the intention to o	conclude sign off of			
							agreement detailing				
							e Regulations was is off. To date, seven				
							a reply awaited from				
							on, to seek a decision				

				Number of Recommendations				
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of	
Number		Issued	Report	implementation	Implemented	by original due	overdue	
				by 31.05.21	by Service	date	recommendations	
AC2102	Revenues & Benefits	November	4	4	4	0	N/A	
	System	2020						

APPENDIX E OPERATIONS

			Number of Recommendations						
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of		
Number		Issued	Report	implementation	Implemented	by original due	overdue		
				by 31.05.21	by Service	date	recommendations		
AC1817	Vehicle Usage	January	8	8	8	0	N/A		
		2018							
AC1925	Music Service	May 2019	22	20	20	0	N/A		
AC2007	Stock Control	November	16	16	16	0	N/A		
		2019							

					Nι	umber of Recomn	nendations		
Report	· ·		Date	Agreed in	Due for	Confirmed	Not implemented	Grading of	
Number			Issued	Report	implementation	Implemented	by original due	overdue	
					by 31.05.21	by Service	date	recommendations	
AC2013			January	24	22	21	1	1 Significant	
	and Expenditure		2020						
The posit	osition with the overdue recommendations is		as follows:						
	position with the overage recommendations								
Chief Offi	Chief Officer Recommendation		on	Grading /	Position				
				Due Date					
Operation	ns and	The Service sho	ould work	Significant	The Service has advised that the current contract license has been				
Protective	e Services	with Commercia	al and		extended to Octo	ber 2021 pending	review in conjunction	n with Digital and	
		Procurement Se	ervices to	December	Technology, Com	missioning, and	Scotland Excel, to det	ermine the most	
		progress the ter	ndering	2020	advantageous rou	ute to market for t	he system replaceme	nt.	
		process for a ca	ıshless						
		catering contract	t. (2.4.4)		Catering and Con	nmercial and Pro	curement Service coll	eagues are	
	Gatering Contract: (2. 1. 1)				engaged with Sco	otland Excel on th	e development of an	online school	
				payments framework. One of the lots which will be part of this framework is					
					for Cashless Cate	ering and Kitchen	Management system	s. It is expected	
					that this framewo	rk will go live in A	utumn 2021	-	

				Nı	umber of Recomn	nendations		
Report Number	Report Title	Date Issued	Agreed in Report	Due for implementation by 31.05.21	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations	
AC2021	SEEMIS	February 2020	10	10	8	2	2 Significant	
The position with the overdue recommendations is as follows:								
Chief Offi	cer Reco	mmendation	Grading / Due Date	Position				
Education	Agree estab suppl (2.4.6		Significant April 2020	complete and the possible work on a DPA with the supplier is pending				
Education	Agree devel	ired Data Sharing ements will be oped where not in . (2.4.10b)	Significant September 2020	of partners with washaring arrangement by March 2021. Work continues to	whom there are or nents this has been to put this in place,	progressing but as it ingoing discussions regen delayed and would however it has not propertied by the end of J	garding data now be completed ogressed as quickly	

			Number of Recommendations					
Report Number	Report Title	Date Issued	Agreed in Report	Due for implementation by 31.05.21	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations	
AC2028	Fostering, Adoption & Kinship	July 2020	12	8	8	0	N/A	

APPENDIX F RESOURCES

					Nι	umber of Recomm	nendations				
Report	Report Ti	tle	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of			
Number	· ·		Issued	Report	implementation	Implemented	by original due	overdue			
					by 31.05.21	by Service	date	recommendations			
	1										
AC2008	Ring-Fe	nced Funding	March	9	9	2	7	4 Significant			
			2020					3 Important			
The position with the overdue recommendations is as follows:											
Chief Officer Recommendation				Grading / Due Date	Position						
Finance		A brief procedur should be devel		Important			nat due to workload a aft of the procedure ha				
		grant administra	•	September			vant Services. It was				
		ensure appropri	ate	2020	would be in place	by February 202	1.				
		personnel follow									
		practice. (2.1.6)					of Covid Business Gra				
					in place by Augus		City Growth, it is now p	planned to put this			
					in place by Augus	St 2021.					
Finance		All grant docum	entation	Significant	The Committee w	as last advised th	nat due to workload a	nd priorities this			
		should be share					aft of the procedure ha	•			
		appropriate office	cers in order	September			vant Services. It was				
		that it can be co	•	2020	would be in place	by February 202	1.				
		submitted to the			<mark>1</mark>						
		Government tim	neously.				of Covid Business Gra				
		(2.1.9)			•		City Growth, it is now p	planned to put this			
					in place by Augus	St 2021.					
				1							

			Number of Recommendations						
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of		
Number		Issued	Report	implementation	Implemented	by original due	overdue		
				by 31.05.21	by Service	date	recommendations		

Chief Officer	Recommendation	Grading / Due Date	Position
Finance	A register of specific grants should be developed and monitored regularly to enhance assurance over specific grant income.	September 2020	The Committee was last advised that due to workload and priorities this has not yet been concluded. A draft of the procedure has been developed and is under consultation with relevant Services. It was planned that this would be in place by February 2021.
	(2.1.11)		Following delay due to the impact of Covid Business Grants and other Covid pressures on Finance and City Growth, it is now planned to put this in place by August 2021.
Finance	Procedures and practice should be reviewed to improve the efficiency of the project identification, approval, planning and	Significant September 2020	The Committee was last advised that due to workload and priorities this has not yet been concluded. A draft of the procedure has been developed and is under consultation with relevant Services. It was planned that this would be in place by February 2021.
	delivery process. (2.2.9)		Following delay due to the impact of Covid Business Grants and other Covid pressures on Finance and City Growth, it is now planned to put this in place by August 2021.

			Number of Recommendations				
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.05.21	by Service	date	recommendations

Chief Officer	Recommendation	Grading / Due Date	Position
Finance	The level of grant funding available should be consistently recorded. (2.3.3)	September 2020	The Committee was last advised that due to workload and priorities this has not yet been concluded. A draft of the procedure has been developed and is under consultation with relevant Services. It was planned that this would be in place by February 2021. Following delay due to the impact of Covid Business Grants and other Covid pressures on Finance and City Growth, it is now planned to put this in place by August 2021.
Finance	Estimates and adjustments should be reviewed to ensure they are compliant with grant terms and conditions. (2.3.8b)	Significant September 2020	The Committee was last advised that due to workload and priorities this has not yet been concluded. A draft of the procedure has been developed and is under consultation with relevant Services. It was planned that this would be in place by February 2021. Following delay due to the impact of Covid Business Grants and other Covid pressures on Finance and City Growth, it is now planned to put this in place by August 2021.

			Number of Recommendations				
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.05.21	by Service	date	recommendations

Chief Officer	Recommendation	Grading /	Position
		Due Date	
Finance	The Service should ensure revenue and capital	Significant	The Committee was last advised that due to workload and priorities this has not yet been concluded. A draft of the procedure has been developed
	expenditure is appropriately recorded against relevant	September 2020	and is under consultation with relevant Services. It was planned that this would be in place by February 2021.
	grants. (2.3.10)		Following delay due to the impact of Covid Business Grants and other Covid pressures on Finance and City Growth, it is now planned to put this in place by August 2021.

					Nu	umber of Recomn	nendations		
Report Number	• • • • • • • • • • • • • • • • • • •		Date Issued	Agreed in Report	Due for implementation by 31.05.21	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations	
AC2009	Travel Policy		January 2020	14	14	12	2	2 Significant	
The posit	The position with the overdue recommendations is as follows:								
Chief Offi	Chief Officer Recommendation		on	Grading / Due Date	Position				
Finance	Ensuring value for money with the Travel Partnering arrangements and other significant supplies will be incorporated into the procurement compliance review (2.4.4b)		Partnering and other lies will be othe	Significant December 2020	There are now more extensive checks and quotations in place through the updated process and with the commissioning intentions annual cycle this will be addressed as part of business as usual. The travel partnering review has been deferred due to Covid. It was considered that we should see what the travel footprint looked like post-Covid more closely before re-procuring travel arrangements. This will be completed by December 2021.				
Finance	e The Council should ensure that action is taken to comply with its Procurement Regulations in respect of travel related expenditure (2.4.6)		ken to Procurement espect of	Significant December 2020	There are now more extensive checks and quotations in place through updated process and with the commissioning intentions annual cycle twill be addressed as part of business as usual. The procurement compliance review has been deferred due to Covid. revised date of July 2021 is proposed.				

					Nι	umber of Recomm	nendations		
Report Number	Report Title		Date Issued	Agreed in Report	Due for implementation	Confirmed Implemented	Not implemented by original due	Grading of overdue	
					by 31.05.21	by Service	date	recommendations	
AC2017			February	14	13	9	5	2 Significant	
	Commer	cial Properties	2021					2 Important	
The posit	ion with the	overdue recomn	nendations is	as follows:					
Chief Offi	Chief Officer Recommendation		on	Grading / Due Date	Position				
Corporate	Corporate Landlord The Servi the Prope		ould update tates	Important	The property strategy is being updated and will be presented to the Performance Board in July 2023.				
		Strategy. (2.2.2)		April 2021					
Corporate	e Landlord	The Service sho	•	Significant		peen agreed around property occupancy % (units ar			
		place Key Perfo		1 11 0001	sq/ft), no. units available for let, Rental Income targets, No. of rent revie				
		Indicators which will inform management's strategic		April 2021	outstanding (3 months after review date). These will be built into service standards in 2022/23.				
		development of Investment Port			Internal Audit is a	the indicators and ho	w thev are		
			(====0)			nal Audit is awaiting details of the indicators and how they are ntly being used / reported.			

			Number of Recommendations				
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.05.21	by Service	date	recommendations

(AC2017 – Industrial & Commercial Properties – Continued) Chief Officer Recommendation Grading / Position **Due Date** The Service should Corporate Landlord Important The Corporate Landlord has advised that management arrangements have programme formal reviews been reviewed. A business case is being brought forward although not yet to report on the finalized as part of service re-design proposals which addresses resources March 2021 effectiveness and efficiency around managing the developments. This is being reported as a transformation project. Job specifications are currently being developed. of the property management arrangements associated with the TECA site and Corporate Landlord has reviewed the Marischal Square Management with Marischal Square. (2.2.13) it's Development partner and does not propose any change at this time. Internal Audit is awaiting details of the review undertaken. Corporate Landlord The Service should consider Significant The review of the commercial estate will be taken forward as part of whether different transformational board activities later in 2021. It has been delayed at this approaches to property time due to market uncertainties. **April 2021** management could be applied across parts of the Investment Portfolio which

might increase Portfolio income and deliver Portfolio objectives more efficiently and effectively. (2.2.14)

					Nι	umber of Recomm	nendations		
Report			Date	Agreed in	Due for	Confirmed	Not implemented	Grading of	
Number			Issued	Report	implementation	Implemented	by original due	overdue	
					by 31.05.21	by Service	date	recommendations	
AC2024	O24 Gas Servicing Contract		September 2020	10	7	6	1	1 Important	
The positi	The position with the overdue recommendations is as follows:								
Chief Offi	Chief Officer Recommendation		on	Grading / Due Date	Position				
Corporate	Landlord	The Service should ensure that the Gas Safety Policy is fully reviewed and updated.(2.2.1)		Important	The Service last reported it was working with the Health and Safety Team however they have been busy with Covid issues so there would be a delay				
				October 2020	in completing this action, to February 2021. The Policy has been updated and reviewed and will be implemented in June 2021.				